WEEK ONE - BUILDING YOUR VISION AND VOICE

Determining Core Values

We cannot be all things to all people, nor do we want to. The cornerstone of a strategic plan for your practice is a clear understanding of your practice's core values. Without this, we are just "makin' stuff up." Core values are the bedrock guiding principles of your practice

Core Values Exercise

- 1) Make a list of the biggest rock stars in your practice (please include yourself in this list). These are the people who can help take your practice to the next level. If you could clone them, your practice would be an great shape.
- 2) Make a list of the characteristics and qualities that make each of these individuals "rock stars" in your eyes. [Note: you don't have to separate the list by person]

EXAMPLE:

- 1) Nikki, Heather, Ben
- 2) Characteristics/Traits
- a. Work ethic
- b. Decisiveness
- c. Compassion
- d. Client service
- e. Trustworthy
- f. Customer Focus
- g. Strong leader
- h. Fun
- i. Positive
- j. Approachable
- k. Family-oriented

- l. Fear Free
- m. Low Stress Handling
- n. Patient focused
- o. Focused on continuing education
- p. Goes the extra mile
- q. Team oriented
- r. Process driven
- s. Organized
- t. Hungry for achievement
- u. Shows professionalism
- V.
- W.
- X.

Who are your people?
What are their qualities and characteristics?

3) Tournament of Values – Somewhere in this list are your true core values. There should be 3-7 of them, and we need to unearth and polish them. Start by circling those words or phrases you believe truly are guiding principles for your practice. Put a line through those that are not. Combine values that are similar to make them as strong as possible. Continue comparing and striking through your list until you have less than 7 (ideally closer to 3) characteristics left. These are your core values.

EXAMPLE:

Characteristics/Traits

a. Work ethic

b. Decisiveness

c. Compassion

d. Client service

e. Trustworthy

f. Customer Focus

In this example: working harder than anyone, Leading with compassion, and finding fun in practice are the defining values of this practice.

Communicating Core Values

Once you've figured out your core values, PLEASE do not start telling them to people in your practice. Instead, take time to recall specific stories and examples of when these core values were demonstrated.



EXAMPLE:

Work Ethic

Last winter, ½ of our staff brought sleeping bags to be in the clinic during a snow storm so we could provide emergency services and take care of our hospitalized patients.

Our front desk is incredible about watching the parking lot and hustling out to help people to and from their cars with pets, food, medications, and anything else they might need.

Our staff votes on the worker of the week every week for the person who went above and beyond to help get everything done.

Compassion

We are undergoing extensive low stress handling training because we want our patients to be unafraid when they come to see us.

We have a certified grief counselor on staff to talk with pet owners in need. We have an open hospital and let pet owners go (practically) everywhere because we want them to be comfortable and because we want them to see how much we care.

Fun	
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Defining Core Focus -

Your core focus in what your do and how you do it. It's your "hedgehog principle." It's the experience you create for those you serve.



Words of advice to help: Make this really simple. Please don't overthink it. Aim for 3-7 big and bold words. Your purpose/passion should involve everyone on your team, and it should be bigger than a standard goal you'd make for your practice.
Your core focus comes from answering 2 questions
What is your purpose/passion/cause/benefit to the world?
How do you carry out your purpose?

Words of advice to help:

What do you do to carry out your purpose? Who do you serve?

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ERINARY CONFERENCE

A BHAG is a "Big, Hairy, Audacious Goal." This is your vision/dream for the future. It's you squinting at the horizon and thinking of what you'd love your practice to be. It's the beacon that you will steer your practice towards. It is what you aspire for your practice to be.

What is your BHAG?	

Words of advice to help: If you're struggling with the idea of a BHAG, instead consider what your 10-year target might be. For people who are more pragmatic than creative, this seems to be an easier concept to get their heads around.

1) Who is	s your targe	et market?			
2) What a	are your 3 U	Iniques?			

Setting Your Marketing Strategy

What is your practice guarantee?



Diagram your core processes from pet owner contacting the clinic to delivering wellness care.



Diagram your core processes from pet owner contacting the clinic to delivering wellness care.



Diagram your core processes from pet owner contacting the clinic to delivering wellness care.

Diagram your core processes from pet owner contacting the clinic to delivering wellness care.

